



**15th G1 Global
Conference Report**

**2025.10.13
G1 Institute**

Message from the President

Thank you for your support and participation in the 15th G1 Global Conference! I hope you had a wonderful time.

238 people (215 in-person, 23 online) joined to discuss “Pax Japonica: Japan as a Role Model in a Chaotic New World.” We began by discussing how Japan can further become a role model worthy to follow. In the breakout sessions, discovered a common thread: a global audience is finding Japan, and it is discovering the goodness of Japan.

In the Closing Plenary, we discussed where we go from here: how to be a connector, to speak out on the world stage, and even to teach some things to the world. In this chaotic new world, it is up to us as individuals to make Japan and the world a better place.

At the G1 LuckyFes Night Reception Party, we re-energized our community, refreshed with food and drinks from Ibaraki, and enjoyed listening to Hanafugetsu, who shared their unique style of music with Japanese traditional instruments!

Our vision of G1 has always been “Group of One, Globe is One.” We seek to create a multi-stakeholder forum in which people can share and learn from each other through dialogue, to make a better Japan and a better world. The success of the G1 Global is all thanks to your participation, your passion, and your commitment to this community.

Audience feedback has been quite strong, and many have commented on the positive energy throughout the sessions. We hope that you were able to use these opportunities to make new friends. Please keep the conversation going on social media by using the hashtag #G1Global.

To rewatch the sessions, or to catch any you may have missed, please check [GLOBIS Insights](#). We will [announce](#) each video’s release on X.

I wish all the best to you and hope to see you again at the 16th G1 Global Conference on Monday, October 12th, 2026.

Yours,

Yoshito Hori

President, G1 Institute

Founder & President, GLOBIS University

Founding Partner, GLOBIS Capital Partners



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Robert Alan Feldman
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President, G1 Institute; Founder &
President, GLOBIS University;
Founding Partner,
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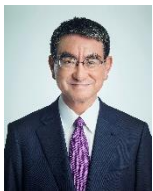
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GLOBIS Capital Partners

15th G1 Global Conference Overview

Time & Date

9:00AM – 5:50PM, Mon. Oct. 13, 2025
(followed by Reception Party until 7:30PM)

Venue

GLOBIS University, Tokyo, Japan and online

Number of Participants:

238

Theme

*“Pax Japonica: Japan as a Role Model
in a Chaotic New World”*

Host

G1 Institute



#1 Plenary Session: “Pax Japonica in a Chaotic World: Can Japan become a Role Model and Stabilizer?”



Opening Session: Yoshito Hori
President, G1 Institute; Founder and President, GLOBIS University
Founding Partner, GLOBIS Capital Partners



- Bill Emmott, Senior Adviser, Geopolitics, Montrose Associates
 - Hiromichi Mizuno, Founder and CEO, Good Steward Partners, LLC / Special Advisor, TNFD, a Mission Committee Member, Danone S.A. / Independent Board Member, LiveWire Group Inc.
 - Ulrike Schaede, Professor of Japanese Business; Director, University of California San Diego
- Moderator: Jesper Koll, Expert Director, Monex Group**

#2 Breakout Sessions

[Business] Japanese Measured Communication May Lead the Way in a Chaotic World

- Rochelle Ford, Ph.D., APR, CEO, Page Society
- Yasuharu Sasaki, Global Chief Creative Officer, dentsu
- John Short, Leader, Communications & Impact Strategy, LIXIL Corporation
- Kym White, Chief Corporate Affairs Officer, Generate:Biomedicines
- Moderator: Ross Rowbury, Senior Managing Director, Co-head of Group Corporate Communications, Nomura Holdings



[Politics] Trump 2.0: Decoding US Politics for Japan

- Glen S. Fukushima, Visiting Fellow, Stanford University
- Mark R. Kennedy, Director, Wahba Initiative for Strategic Competition, New York University / President Emeritus, University of Colorado
- Kazuto Suzuki, Professor, University of Tokyo / Director, Institute of Geoeconomics
- Joshua Walker, President & CEO, Japan Society
- Moderator: Junko Tanaka, Former Washington Bureau Chief, NHK (Japan Broadcasting Corporation)



[Technology] GenAI in the Workplace: What's Working, What's Not, What's Next?

- Stephen Barnham, Group CIO and CDO, Daiichi Life Group
- Jerry Black, EVP and Chief Digital Officer, Aeon Co., Ltd.
- Yoshinami Takahashi, Corporate Executive Officer, Corporate Vice President, COO in charge of Solution Services, Head of Global Solutions, Fujitsu Limited
- Moderator: Miki Tsusaka, President, Microsoft Japan



[Society] From Tokyo to the World: The Globalization of Japanese Pop Culture

- Yuko Akiyama, Executive Advisor, Global Branding, Sanrio Company, Ltd.
- Tony Elison, Managing Director, Spotify Japan
- Nobuhiro Nakatake, Corporate SVP, Global Business Strategy, Sony Music Entertainment (Japan) Inc.
- Moderator: Yoshiko Tsuwaki, Director for Science, Technology, and Innovation, Cabinet Secretariat, Cabinet Office, Government of Japan



#3 Breakout Sessions

[Business] Leveraging Japanese Uniqueness in Leadership & Management

- Ethan S. Bernstein, Faculty, Harvard Business School
- Mitsuru Claire Chino, Managing Executive Officer, ITOCHU Corporation
- Ken Isono, CEO, Shizen Energy Inc.
- Bob Willen, Global Managing Partner and Chairman, Kearney
- Moderator: Wakana Tanaka, Country Manager, LinkedIn Japan



[Politics] AI and Geopolitics — Navigating Power and Security in a Chaotic World

- Emma Chanlett-Avery, Director for Political-Security Affairs, Asia Society Policy Institute / Chairwoman of the Board of Directors, National Association of Japan-America Societies / Deputy Director, Asia Society Policy Institute Washington, DC office
- Kenneth Cukier, Deputy Executive Editor, The Economist
- Tomoyuki Furutani, Professor, Faculty of Policy Management, Keio University
- Moderator: Ken Jimbo, Managing Director, International House of Japan



[Technology] The Next Wave of AI: LLMs to Agentic Systems

- Akari Asai, Research scientist, Allen Institute for AI / Incoming assistant professor, Carnegie Mellon University
- Sakyasingha Dasgupta, Founder & CEO, EdgeCortex Inc.
- Shane Gu, Senior Staff Research Scientist, Google DeepMind
- Moderator: Richard B. Dasher, Director, US-Asia Technology Management Center, Stanford University / Founding Partner, Global Hands-On Venture Capital (GHOVC)



[Society] From Outlier to Example: Japan's Social Cohesion in a Divided World

- Joi Ito, Co-founder and Board Member, Digital Garage, Inc. / President, Chiba Institute of Technology
- Noah Sneider, East Asia Bureau Chief, The Economist
- Ema Ryan Yamazaki, Documentary Filmmaker, Cineric Creative
- Moderator: Yumiko Murakami, General Partner, MPower Partners



Networking Lunch: Sushi, Yakiniku Beef and Vegetarian Bentos



#4 Breakout Sessions

[Business] The KAISHA

~The Business Reinvention of Japan~

- Naonori Kimura, Managing Director Partner (IGPI Group), Industrial Growth Platform, Inc. (IGPI)
- Terry Nakatsuka, President & Group CEO, Altemira Holdings Co., Ltd.
- Ulrike Schaeede, Professor of Japanese Business; Director, Japan Forum for Innovation and Technology, University of California San Diego
- Moderator: Tomoya Nakamura, Managing Director, KIBOW Social Impact Investment Fund



[Politics] Immigration in Japan:

Crucial but Contested

- Oya Koc, Founder & CEO, Oyraa Inc.
- Rui Matsukawa, Liberal Democratic Party, Senator of Japan
- Shohei Sugita, Managing Partner, Global HR Strategy LPC.
- Moderator: Robert Alan Feldman, Senior Advisor, Morgan Stanley MUFG Securities / External Director, Tokio Marine Holdings



[Technology] DeepTech - Leveraging Japan's Strength to Build a Global Tech Powerhouse

- Yusuke Haga, CEO, Robotruck Inc.
- Jeff Harper, Co-Founder and Chief Commercial Officer, Zetta Joule
- Saneaki Obata, Founder, Co-CEO, Oceanic Constellations Inc.
- Yoshimi (Iyadomi) Shinohara, Co-Founder AI Institute D^3, Harvard Business School / Chair, Shinohara Foundation / Founder / CEO, Yokohama Ventures
- Moderator: Emre Yuasa, Partner, GLOBIS Capital Partners



[Society] How Can Japan Become the World's Most Admired Tourism Destination?

- Ken Chan, Founder & CEO, Patience Capital Group
- George Kakuda, CEO, Kakuda Pearl Co., Ltd. / President, Japan Pearl Exporters' Association / Chairman, Mie Pearl Promotion Council
- Keiko Kuwakino, Chef, Satoyama Jujo
- Moderator: Tak Umezawa, Japan Chairman, KEARNEY / Chairperson, CIC Japan



#5 Breakout Sessions

[Business] The Japanese Model of Well-Being: Improving Convenience as well as Fulfillment

- Rohit Kar, Director, Gallup
- Vickie Skorji, Lifeline Director, TELL Japan
- Tadahiro Wakasugi, Senior Faculty Director, GLOBIS
- Moderator: Makiko Shinoda, Director, Yell Co., Ltd.



[Politics] Tolerance in the Tensions: Dialogue between the Middle East and Far East

- Mohamed Said Al Busaidi, Ambassador Extraordinary and Plenipotentiary of the Sultanate of Oman to Japan, Australia and New Zealand, Embassy of the Sultanate of Oman, Tokyo, Japan
- Ali Mohamed Al Lawati, Chief People & Technology Officer, OQ
- Keiko Sakai, Professor, Chiba University
- Moderator: Toru Takahashi, Global Chief Strategy Officer, GLOBIS Europe BV



[Technology] Can Japanese Institutions Educate Creative Leaders Unique from the Frontrunners?

- Daijiro Mizuno, Professor, vice-director, Center for the Possible Futures, Kyoto Institute of Technology
- Miles Pennington, Professor of Design Led Innovation, University of Tokyo
- Sarah Teasley, Professor of Design, RMIT University
- Moderator: Kinya Tagawa, CEO, Takram Japan Inc.



[Society] Global Ocean Strategy: Japan's Pivotal Role in a Sustainable Blue Economy

- Keiichiro Asao, Minister of the Environment, Member of the House of Councilors
- Charles Goddard, Editorial Director, Economist Impact
- Jane Lubchenco, Ph.D., University Distinguished Professor, Valley Professor of Marine Biology, Oregon State University
- Atsushi Sunami, President, Sasakawa Peace Foundation
- Moderator: Minako Iue, Chair and CEO, Sailors for the Sea Japan



#6 Plenary Session: “Pax Japonica and the World: Where do we go from here?”



- Daiko Matsuyama, Deputy Head Priest, Taizo-in Zen Buddhist Temple / Visiting Lecturer, Stanford Univ.
- Robin Niblett KCMG, Distinguished Fellow and Former Director, Chatham House, the Royal Institute of International Affairs
- Gillian Tett, Provost, King's College, Cambridge
Moderator: Jesper Koll, Expert Director, Monex Group



Closing Session with G1 Global Advisory Board Members

Reception Party: G1 LuckyFes Night with Hanafugetsu



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Mr. Satoshi Hirose

Mr. Toru Takahashi

Feedback from Participants

How was the conference today?

4.6

(5-point scale)

Please evaluate our operations.

5.0

(5-point scale)

The pair of plenary sessions struck a chord and resonate most deeply. That attitude toward looking at Japan through many lenses and with a hopeful, forward-looking gaze is, I believe, of paramount significance.

Congrats for the 15th anniversary! Keep it high!

On top of stimulation from sessions, meeting new people was priceless for me.

Well coordinated. They welcomed us in a professional manner!

I learned a lot about Japan on this day even as a Japanese living in Japan, by contrasting it to different countries in global context. Thanks for organizing the amazing event. Looking forward to next year!

Highly inspirational!

Well coordinated and very professional. Great organization.

It was a really good learning opportunity to understand how leaders are navigating the business world in this current climate. It also helped me make the different connections between technology, politics and society in business!

Relevant subjects, quality and diversity of panelist and attendance.

Everyone on staff was trying their hardest to make the conference a great experience for each participant.

The highlight of my year, as usual! I'm looking forward to taking part in the next G1 Conference. Thank you!



A big thank you to all of our
sponsors for your support.

We appreciate your generosity in contributing
to a stronger G1 Global Community!